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# ASH GROVE CEMENT COMPANY

Inter-Office Memorandum

Date February 15, 1992

To Dick Cooke

From Ken Rone

Copies to Jim Post

Subject Progress Report for  
Week Ending 2/14/92

Steve Sheridan

George Wells

Dan Peters

Pete Browman suffered a fracture of a bone in his hand and will need to see restricted duty for several weeks. He should be able to perform his shipping functions but will require support for rail cars. I have not seen the report of the accident but understand that a ratchet wrench failed on our new torque multiplier, purchased to eliminate the hazards in railcar opening.

MSHA conducted their biannual inspection week before last. As it should be, no citations were received. After the two day inspection, the inspector proceeded to Baugh's operation. No citations were issued there either.

Following the promotion of ten of our existing teammates, thirty-two new team members (eleven of which were derived from the LWVT process) were brought in for orientation during the week. Doug Hale and Rick Welch conducted new miner training. Handbooks and policy manuals were distributed and reviewed as part of our 16 hour orientation procedure.

After we applied for a last minute permit to store acetylene, the City of Seattle issued a certificate of occupancy for our new Shop/Whse building. We set up training rooms for Mr. Veneucci, needing to purchase a copy machine, overhead projector and blackboards as required by contract. Because we are using the men's locker room, we needed to rent portable toilets. He and his crew will spend the weekend preparing their supplies and equipment for the training which will begin Tuesday.

Two important developments in the Finish Mill Department inched toward solutions. The #1 Mill motor was determined to be unsalvageable and sent to GE for rewind. The 4160V feeder cables were discussed with City of Seattle inspectors to determine if our proposed solution would be acceptable. There is no answer at this time.

Gerry Brown accepted the position of Safety/Environmental Manager and will start in two weeks. Sharon Perkins, Office Coordinator and Ralph Jones, Plant Engineer also joined our administrative staff this week.

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Guy Cosway and Mark Hess completed a two week Allen Bradley Course as part of the intended Fuller training. The course was held in Bellevue. This will allow Guy and Mark to be around when the balance of our I/E department leaves the site to take this training. Fuller wanted to send some of them to Chicago later in April. This solution saved AGC that expense.

Art Veneucci arrived Monday to begin planning for the training which will last thru May 5th. Several negotiations with Mr Veneucci and Mr. Lewis will allow us to videotape the sessions as well as have our management in the same room during training. Both these issues were of concern to Art.

The Project Progress Meeting was held. Julian Lewis and Bill Dorsey attended. Baugh presented a well organized appreciation lunch to their workers after the meeting.

Capital Projects: Storm Sewer progressed. The 18" line was successfully cleaned as confirmed with a TV camera pulled down the line. The steel discharge pipe was laid up to the Finish Mill and the excavation for the pond was begun.

No on-site activity relative to the Cyclonaire Project. Next week we expect to see significant progress. Cyclonaire has presented final costs for a certified weighing of cement transferred to Stoneway. We await further direction on this aspect.

The final piles were installed for the Wharf Modifications. It will now take some time for the dolphin to be finished off as the Baugh work dominates the contractors activity.

We called the previous lessee of the used 988 loader we are considering to determine more of the unit's history. We will recommend a decision next week.

An extended plant tour was given the representative from Factory Mutual Insurance in preparation for their bid. We began to get in quotations from the refractory vendors for a back-up lining. We are in the process of soliciting quotes for refractory tear-out and installation.

Neil Eastvold held a customer seminar which finished in a plant tour for the group. Jon Hille and Pat Noon participated in the two day presentation. Jon finished his week in the lab with Pat and going thru the new miner training along with Ralph Jones.

The Alimak elevator is proving very troublesome. If we exceed the service calls allowed by our service contract with Otis elevator, we will present the overrun to Fuller. It seems the stories we heard from Bowmanville are for real.

An overfilling of one of our silos resulted in a significant spill which we reported to PSAPCA. No equipment malfunction occurred. John Hoffman is investigating the human error and recommending action.

Slides of the plant status were sent to Kent Sunderland.

February 15, 1992  
K RONE

PROGRESS REPORT  
SEATTLE TERMINAL

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We issued a PO to Pacific Coast Coal for clay and will proceed to bring it in as soon as Fuller has the truck dump and conveyors ready. Nate and Pat will go to the pit to take samples to identify the lowest alkali strata.

Baugh/Fuller toured the first floor of our Sales Office Building finding it suitable for their needs. They will move in Feb. 28th so work on the parking lot can begin.

Construction proceeded on the Rock Dock, G-cooler, Coal Mill feed and dedust systems, the UNAX Cooler discharge hood, clinker breaker and at the Clinker Shed conveyor penetrations. Paving progressed in the vicinity of the Truck Dump and Shop. Final grading was discussed and implemented in a few areas (our advice to Baugh is to gravel the two central corridors, defined by the Track #4 on the north, the Shop and Baghouse on the South, Truck Dump on the East and the reclaimer belt on the West). The G-Cooler withdrawal belt was erected and belting strung on the Truck Dump conveyors. The Shop/Whse was finished off and occupied. Insulation continues on the Loesche Mill bypass and at the coal dedust. Baugh continues to search for the reason for the lack of water at the stacker and Adopt-a-Beach area. Data communication with the upper Group II Silos is complete. The Cooling Tower was tied in to the Finish Mill and Group II systems on schedule. Electrical cabling and terminations continued in most areas.

Next week Jim Torwiggen and Paul Livesay are coming up to set up the stores/purchasing systems. We purchased four 386SX computer packages for this purpose. Carmen is heading this project with involvement by Stan and Bob.

Training will get under way and Rosemarie will make appropriate adjustments to our plans to achieve an effective program. She will also be involved in the recruitment of dropout replacements and backfilling needs created by internal promotions.

The Safety Committee will organize a presentation by the King County AIDS Project. We will finish installation of our office lunchroom cabinets. The Stoneway reconciliation will be done.

